



Harry S Truman School of Public Affairs

PLAIN SPEAKING

University of Missouri-Columbia

Truman School's MPA Program Earns Reaccreditation

In July, the Truman School received official notification from the National Association of Schools of Public Affairs/Administration (NASPAA) that the MPA program had been fully reaccredited for the maximum term possible. As might be expected, the process of reaccreditation was a long and arduous one. It began with a self-study year, 2003-2004, in which we collected a great deal of data on the program, from the number of admissions inquiries to alumni placements and satisfaction. In August 2004, we submitted a Self-Study Report, which detailed our MPA program vision, mission, objectives, and accomplishments. In November 2004, we received an Interim Report from the NASPAA accrediting committee, which raised several technical questions arising from their reading of the Self-Study Report. Following our written responses, a Site Visit Team with two academic members and one practitioner visited the Truman School in February 2005 for three days. The Site Visit Team was chaired by Dr. Sue Faerman, Professor and Dean of Undergraduate Studies, State University of New York-Albany, and also included Dr. David Landsbergen, Associate Professor of Public Policy and Management, Ohio State University, and Mark Musell, formerly of the Congressional Budget Office. The Site Visit Team was very positive in its assessment of the Truman School MPA program, and included this commendation in their report:

“The Truman School has thought carefully and acted systematically on the implications of this framework for training future professionals, conducting research and providing service to the community.”

“The Site Visit Team commends the Truman School for its innovative curriculum. While it is not entirely clear how thoroughly or permanently the “new governance” or “new public service” movement will characterize public service in the future, this is clearly an important intellectual movement and also a very visible trend in how service in the public interest is changing. The Truman School has thought carefully and acted systematically on the implications of this framework for training future professionals, conducting research and providing service to the community.”

The Truman School MPA program was among the first programs accredited by NASPAA in the late 1970s when the process was first instituted. This was the third successful reaccreditation since that time.

“I would much rather be an honorable public servant than to be the richest man in the world”

- Harry S Truman

Michael Diamond Receives Faculty-Alumni Award

Dr. Michael A. Diamond, Professor in the Truman School of Public Affairs, was selected to receive a Faculty-Alumni Award for 2005, given each year to a highly select group of faculty and alumni by the MU Alumni Association. Diamond joined the MU faculty in 1980, and has had a distinguished career both in the classroom and as a researcher. He

founded the Center for the Study of Organizational Change in 1997, and has served as its Director since that time. In 1999, Diamond won a William T. Kemper Fellowship for Teaching Excellence. The Faculty-Alumni Award was presented to Professor Diamond on October 21 at the Alumni Association's annual awards banquet on campus.



Dr. Bart Wechsler
Director of the
Harry S Truman
School of Public
Affairs

From the Director

As always, we begin the new academic year at the Truman School with feelings of pride and excitement. As an academic community, we are rightfully proud of the accomplishments of our faculty, students, and alumni and the success we have achieved in the relatively short history of the School. Going forward, we see great opportunities and bright prospects.

While this issue of *Plain Speaking* provides further details, I would like to highlight some of the most notable of our recent achievements. Last year at this time, faculty and staff were focused on the preparation of the Self-Study which accompanied our application for continuing accreditation by the National Association of Schools of Public Affairs and Administration (NASPAA). After a thorough and rigorous process, including a site visit by a peer review team, the accreditation process is finally complete and I was pleased, and relieved, to learn that the MPA program has received continuing NASPAA accreditation through 2011.

The accreditation process provided a real opportunity for us to learn what was working well and what, if anything, needed improvement. As you will see in the accompanying story, we received largely positive feedback from the site visit team and NASPAA. The team not only confirmed that the School was in compliance with NASPAA requirements, but also found several elements of the program deserving commendation. The team found that our curriculum not only had “intellectual coherence,” but also provided graduates with the tools they would need for their careers in public service. The School was also commended for Camp Truman, the week-long orientation program for new students, for the faculty’s commitment to open and regular communication with students, and

for the strong commitment and support of both current students and alumni.

The Truman School family continues to grow. A terrific group of new students and a growing number of certificate students have joined our outstanding 2nd year class to make for a truly vibrant learning community. Our entering students come from Missouri, states throughout the region, the west and east coasts, and several foreign countries. Certificate students come primarily from other MU programs, seeking to add to their primary graduate coursework.

In addition to our new students, Professors Jill Nicholson-Crotty, who was a visiting instructor last year, and Georgeanne Artz have joined the faculty as assistant professors. At the same time, our good colleague Dana Baker has left MU for a position at Washington State University in Vancouver.

Again this year, Truman School faculty members were recognized for outstanding contributions to teaching, research, and public service. Jeff Milyo’s research on media bias has not surprisingly attracted the attention of the media as well as that of other scholars. Lisa Zanetti’s new book, *Transformational Public Service* (co-authored with Cheryl King) has been published by M.E. Sharpe. Michael Diamond has been selected for an Alumni-Faculty Award that recognizes his exemplary teaching and mentorship as well as his scholarly accomplishments.

Another important milestone in the past year was the submission of a proposal for a Ph.D. program in Public Affairs. The proposal has now received preliminary approval from MU administration and will be reviewed next by the University of Missouri System and Board of Curators. We anticipate a final decision during this current academic year and, if everything goes well, a start-up in 2007.

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Design and Layout:
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Star Alum Michael Stahl

Michael Stahl, MPA '80, is the Director of the Office of Compliance for the U.S. Environmental Protection Agency in Washington, D.C. He is a senior advisor responsible for directing EPA programs to assure compliance to the nation's environmental laws and regulations.

As director, Stahl has five main responsibilities. They include ensuring effective monitoring and assessment of compliance; advancing the practice of compliance assistance; enhancing the quality and expanding the use of compliance data; providing leadership in program planning, priority setting, and performance measurement; and directing the national training program for environmental compliance and enforcement personnel.

"I chose MU's MPA program because of its flexibility and adaptability," Stahl said. "I worked for the Missouri Senate majority floor leader while taking courses, and the ability to take courses in and out of session and in Jefferson City and Columbia enticed me."

Stahl likes the recent improvements to the MPA curriculum.

"When I was enrolled, I felt the need to independently study issues involving

government performance and the effectiveness of government programs. Today, the program prepares students to do many more things in public service. This is a major asset for the Truman School."

Stahl has advice for both students and alumni of the Truman School:

"To current students, I would urge them to prepare for management positions in public organizations and programs. Government agencies need talented leaders, and the challenges of managing are daunting."

"To alumni, I would urge them to retain their academic interests in public affairs. Staying connected to the academic side has allowed me to solve career tasks numerous times. Alumni should never stop being a student of public affairs."

In addition to his service with the EPA, Stahl also serves as a member of the Truman School of Public Affairs Alumni Advisory board and is an Adjunct Faculty member at George Mason University teaching courses on public management. When he is not busy, Stahl enjoys kayaking with his wife, and despite living in Washington D.C., has remained a die-hard St. Louis Cardinals fan.



"County judge, chairman of a committee, president of the United States. They are all the same kind of jobs. It is the business of dealing with people."

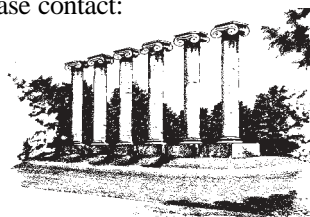
-Harry S Truman

For All We Call Mizzou

The University's comprehensive development campaign, *For All We Call Mizzou*, has increased their \$600 million goal to a goal of \$1 Billion. The primary focus of the new goal, which officials expect to reach by December 31, 2008, is to bolster support for students and faculty.

As the newest of MU's schools and colleges, the Truman School is still in the very early stages of its fundraising efforts. Success in the extended campaign would greatly increase our ability to offer scholarships to our very best students, recruit and retain outstanding faculty, and do even more to serve the people of Missouri. While we continue to seek funding from a variety of sources, gifts from alumni and friends make an important difference—both to the campaign goal itself and to the willingness of other donors to contribute to the Truman School. For more information about the Truman School campaign, or to give a gift, please contact:

Barton Wechsler, Director
Truman School of Public Affairs
University of Missouri-Columbia
105 Middlebush Hall
Columbia, Missouri 65211



Professor Helen Ladd Visits MU for Monroe-Paine Lecture



Helen Ladd, Edgar T. Thompson Distinguished Professor of Public Policy Studies and Associate Director, Terry Sanford Institute of Public Policy, Duke University

gave a Monroe-Paine lecture on February 25, 2005, drawing on her analysis of education in South Africa after apartheid. In 2002, Ladd and Edward Fiske studied two provinces, one with a low white population and a high poverty rate and one with a white population of 21% and a low rate of poverty, relatively speaking. The latter had been significantly favored during the apartheid years. With the end of Apartheid in 1994, the educational environment of black students has improved but Ladd and Fiske found that the disparities

– in teacher preparation, in facilities, and in funding – between schools in the two provinces persist. They concluded that much remains to be done and that the challenges are significant but South Africans are attempting to redress the long-standing inequalities in educational opportunities afforded to black students.

Dr. Ladd made a second, more informal presentation to Truman School students and faculty. In this presentation, she presented the results of a study that examined the impact of charter schools on student learning in North Carolina. She reported that charter schools have a negative impact on their pupils' learning in math and reading. While additional research is needed, Ladd reported that turnover – the movement of children into and out of school and the attendant disruption of individual and class learning – explains a significant part of the negative effects of charter schools found in this study.

Mark Your Calendar

Monroe-Paine Lecture
Dr. Arthur C. Brooks
January 26, 2006

Women in Public Affairs
Memorial Union
April 6, 2006

2006 Awards Banquet
Reynolds Alumni Center
April 8, 2006

Monroe-Paine Lecture
Dr. Joel Aberback
April 13, 2006

Truman School Adds Two New Faculty Members



**Dr. Jill
Nicholson-
Crotty**

Fall semester saw the addition of two new faculty members in the Truman School. Dr. Jill Nicholson-Crotty joined our faculty after recently completing her Ph.D. in political science at Texas A&M University. Her research areas are nonprofit management and public management, and she has already had her work published in the *Journal of Public Administration Research and Theory*, *Social Science Quarterly*, and *Educational Policy*. She has two articles



**Dr.
Georgeanne
Artz**

forthcoming in the *Public Administration Review*.

Also joining the faculty is Dr. Georgeanne Artz, who completed her Ph.D. in agricultural economics at Iowa State University. Professor Artz does research in economic development, labor economics and agricultural economics. She will hold a joint appointment with MU's Department of Agricultural Economics.

Brad Kiesling—Presidential Management Fellow, U.S. Department of Homeland Security

Brad Kiesling, MPA '05, was selected as a Presidential Management Fellow and is working as a Program Specialist for the Office of the Chief Financial Officer in the Department of Homeland Security in Washington, D.C. He reports that he is currently working on a program to standardize the financial systems within the Department. In his job he focuses on change management. He notes that the technical expertise and potential exist to integrate the financial systems, but the human component that actually will implement the integrated system must have ownership and be brought in if it is to succeed. Brad works with a team, appropriately named the Change and Communication Team, that works on communicating messages to the entire Department, developing training modules for the program, and building relationships with individuals

in the organizational elements to listen to their concerns and gain their buy-in to the project. In a recent letter, Brad cites his Truman School experience as critically important in his new role, especially courses related to organizational change, strategy, and strategic planning. He indicated, learning to ask critical questions, even about things that seem obvious, remaining focused on the mission and vision of the organization, and understanding public-private dynamics were also valuable.



2005 Interns

Leigh Babbit
Space Planning, MU
Columbia, MO

Jennifer Benoit
National Academy of Social
Insurance and National
Health Policy Foundation
Washington, DC

Shira Blumengarten
Career Awareness Related
Experience (C.A.R.E.)
Columbia, MO

Courtney Conklin
March of Dimes
Dallas, TX

Elisa Donnelly
National Kidney Foundation
of Eastern Missouri
St. Louis, MO

Lindsey Friedberg
Office of Homeland Security
Jefferson City, MO

Kelly Heffernon
Big Brothers and Big Sisters
Columbia, MO

Brett Hendrix
Columbia Parks and
Recreation Department
Columbia, MO

Brad Johnson
City of Boonville
Boonville, MO

Jennifer Jones
City of Ellisville
Ellisville, MO

Robert Klick
Missouri Association of
Social Welfare
Jefferson City, MO

Misty Moser
Office of Service Learning,
MU
Columbia, MO

Travis Rickford
Department of Health and
Senior Services
Jefferson City, MO

Jerry Sorte
City of Fulton
Fulton, MO

Brian White
Office of the Governor
Jefferson City, MO

Bart Winter
Amelia Klenke
Jackie Neylon
Pantheon Management
Services
Columbia, MO

First Year Students Gain Valuable Experience

For first year MPA students, the summer internship is invariably a valuable learning experience, providing the opportunity to explore career interests, build job-relevant skills, and develop the beginnings of a professional network. During the summer of 2005, eighteen Truman School students participated in the internship program. While most students found internships in Missouri, some had assignments taking them outside the state. For example, Jennifer Benoit was selected for a prestigious and competitive internship with the National Academy of Social Insurance in Washington, D. C.

Another student, Courtney Conklin completed an internship with the March of Dimes in Dallas.

More than half of this summer's interns were placed in non-profit organizations or city government and three others worked with Missouri state government. Three students worked with the Missouri Hospital and the Department of Health and Senior Services to revise regional emergency response plans. As in previous years, employers evaluated the interns highly and expressed an interest in providing internship opportunities in the future.



MPA student Elisa Donnelly outside her internship, the National Kidney Foundation of Eastern Missouri and Metro-East

Faculty Notes

Publications

Kristofer G. Hagglund

- Clark MJ, Schopp LH, Sherman A, Acuff ME. Consumer-assistant education to reduce the occurrence of urinary tract infections among persons with spinal cord injury. *Topics in Spinal Cord Injury Rehabilitation*. 10(5), 53-62, 2005.
- Matsuda SJ, Clark MJ, Schopp LH, Mokolke EK. Barriers and satisfaction associated with personal assistant services: Results of consumer and personal assistant focus groups. *OTJR: Occupation, Participation, and Health*, 25(2), 2005.
- Kewman DG, Wirth NE, Riggert SC (2005) "Trends in Medical Rehabilitation Delivery and Payment Systems." In HH Zaretsky, EF Richter III, and MG Eisenber (eds.), *Medical Aspects of Disability*. Third edition. New York: Springer Publishing Company.

Thomas G. Johnson

- Meyers, William and Serhiy Demyanenko, and Sergiy Zorya. 2005. Refocusing Agricultural and Rural Development Policy in Ukraine: Action Plan for the Road Ahead, Washington, DC: International Business Initiatives. pp. 138.

Lael R. Keiser

- and Vicky Wilkins. Linking Active and Passive Representation for Gender: The Case of Child Support." *Journal of Public Administration: Research and Theory*, December, 2004.

Jeffrey D. Milyo

- Do Liberals Play Nice? The Effects of Political Party and Ideology in Public Goods and Trust Games (2005), with Lisa Anderson and Jennifer Mellor, in *Advances in Applied Microeconomics: Experimental and Behavioral Economics*. John Morgan, Editor. (JAI Press: Stamford, Connecticut).

- Reform without Reason: the Scientific Method and Campaign Finance (2005), with David Primo, in *Taxpayer Financing of Political Campaigns*. John Samples, Ed. Cato Institute: Washington, DC.

Jane Mosley

- Weber, Bruce, Leif Jensen, Kathleen Miller, and Monica Fisher. Forthcoming. (October 2005). The Elusive Quest for a "Rural Effect": A Critical Review of Rural Poverty Literature. *International Regional Science Review*.

Jill Nicholson-Crotty

- and Nicholson-Crotty, Sean. 2004. "Interest Group Influence on Managerial Decision Making in Public Organizations" *Journal of Public Administration Research and Theory* 14(4): 571-583.

James K. Scott

- 2005 - E-Services: Assessing Municipal Government Web Site Quality. *State and Local Government Review*. 37(2):71-85.

Lisa A. Zanetti

- and Cheryl Simrell King. 2005. *Transformational Public Service: Portraits of Theory in Practice*. New York: M.E. Sharpe.

Presentations and Activities

Guy B. Adams

- Danny L. Balfour and George E. Reed. "Putting Cruelty First: Abu Ghraib, Administrative Evil and Moral Inversion." (). Paper prepared for presentation to "Ethics and Integrity of Governance: A Transatlantic Dialogue," Leuven, Belgium. 2004 (June);
- Danny L. Balfour and George E. Reed. "Abu Ghraib, Moral Inversion and Administrative Evil: The Value of Putting Cruelty First," American Society for Public Administration National Conference, 2004 (April): Milwaukee, WI.
- Served as Chair of the University Promotion and Tenure Committee, 2005.
- Editor Search Committee for the Public Administration Review, American Society for Public Administration, 2005.

Brian Dabson

- "Entrepreneurship as a Core Economic Development Strategy," at the U.S. Department of Commerce Secretariat Advisory Committee on Strengthening America's Communities, Clearwater, FL, June, 2005.
- "Regional Strategies and Rural Governance: Improving Decision-Making in Rural America," at the National Conference of State Legislatures Rural Policy Academy, Seattle, WA, August, 2005.
- "Who Cares About Rural America?" at the Office of Rural Health Policy All-Programs Meeting, Washington, DC, August, 2005.

Michael A. Diamond

- "Dynamics of Organizational Change," Keynote invited presentation: Association of University Printers and Publishers, Annual Meeting, Columbia, MO., April 18, 2005.
- and Dr. Karen L. Poulin, CSOC, TSPA, MU "The Interpretive Paradigm in Organizational Diagnosis and Consultation: Psychoanalytic Principles and Qualitative Research in the Service of Organizational Change," A Professional Development Workshop for the International Society for the Psychoanalytic Study of Organizations, Baltimore, Maryland, June 14-15, 2005.
- "Surfacing Perversions of Democracy in the Workplace: A Contemporary Psychoanalytic Project," Foundations of Political Theory Panel, American Political Science Association Annual Meetings, Washington, D.C., September 2, 2005.

Kristopher J. Hagglund

- Removing barriers to care for vulnerable populations. In DS Tulsy (Chair), Critical issues in health care: Covering the uninsured. Symposium accepted for presentation at the 113th Annual Meeting of the American Psychological Association, Washington, DC, August, 2005.

- Inducted into QEBH, Honor Society of the University of Missouri-Columbia, 2005.

Thomas G. Johnson

- "Economic Opportunity Analysis," *Energizing the Economy through Entrepreneurship and Technology Transfer*, Reno, NV 08-09-2005.
- "Measuring the Impacts of USDA RD Loans and Grants Programs," *Socio-Economic Benefits Assessment System Workshop*, Washington, DC, 06-15-2005.
- "How Regional Economists Measure the Economic Importance of Local Economic Sectors: Implications for the Child Care Industry," *Articulating the Economic Significance of the Child Care Sector*, Ithaca, NY, 05-17-2005.
- "Building A Sustainable Community," *Earth Day 2005 Symposium*, St. Louis, MO, 04-21-2005.

- "Growing Entrepreneurs from the Ground Up: The Missouri Rural Entrepreneurship Initiative," *Striking the Right Note for Entrepreneurship*, Memphis, TN, 04-19-2005.

- "Economic Opportunity Analysis: A Case Study," *Industry Targeting Workshop*, Orlando, FL, 12-02-2004.

- "System Dynamics with Stella," *Multifunctional Agricultural and Rural Policy Workshop*, Brussels, Belgium, 05-10-2005.

- Served as Policy Expert for the Ukraine Agricultural and Rural Development Policy Project, Kiev, Ukraine, 04-01-2005 - 08-31-2005.

Lael R. Keiser

- Do Passive Representation Lead to Active Representation in Bureaucratic Organizations Lacking Historical Bias? Midwest Political Science Association Meeting, Chicago, April 7-10th, 2005

- "Federal Agencies as Principals and Agents in Policy Implementation: Quality Assurance Programs as a Form of Oversight in the Social Security Disability Program." Midwest Political Science Association Meeting, Chicago, April 7-10th, 2005

- "Explaining Variation in the Social Construction of Rights for Disability" American Political Science Association Meeting, Chicago, August 31st-September 3rd, 2005

Jeffrey D. Milyo

- "Sex, Money and Power: Market Reaction to a Change in Political Leadership," American Economics Association meetings in Philadelphia, PA (January 2005)

- "The Returns to Oversight," Annual Meetings of the American Political Science Association meetings in Chicago, IL (August 2004).

- "A Measure of Media Bias," University of Connecticut (April 2005)

- "State Campaign Finance Reform and Political Efficacy," BYU (September 2004).

- "Causes and Consequences of Social Capital," Washington University (October 2004)

Jane Mosley

- and Amy K. Lake. 2005. "An Overview of Medicaid Use for Children in Missouri". Paper presented at the National Association of Welfare Research and Statistics (NAWRS) conference, Madison, WI, August 2005.

Jill Nicholson-Crotty

- Sean Nicholson-Crotty and Michael S. Pennington "Control versus Representation: Bureaucratic Behavior at the Equal Employment Opportunity Commission". Paper presented at the annual meeting of the Midwest Political Science Association, April 2005.

- "Understanding Advocacy: Public Policy and Political Activity among Nonprofit Service Providers". Paper presented at the annual meeting of the American Political Science Association, September 1-4, 2005.

Lillard E. Richardson, Jr.

- and Bertelli, Anthony. "Enforcing Drinking and Driving Laws in the America States." Presented at the Midwest Political Science Association Meeting in Chicago in April 2005.

- "Research on Traffic Safety Laws in the States." 56th Annual Missouri Traffic Conference, Columbia, Missouri, May 2005.

- and Mosley, Jane, Ann Ulmer. "Ethnicity, Place, and Policy: Relationship to Childhood Obesity." Lifespan Development Initiative Symposium and Poster Session, University of Missouri Columbia, March 2005.

Charles L. Sampson

- Served as moderator on the panel 'Decentralization, Governance, and Civil Service Reform'; presented 'Exploring the impact of Public Investments in Human Resource Development among Developing Democracies: Lessons from sub-Saharan Africa' at the Fifth International Conference on Public Management, Policy and Development, Dakar, Senegal, June 18 - 24, 2005.

- June 24, 2005, elected to a five term as a member of the board of directors on the Consortium for International Management, Policy and Development.

- Served as editor of conference proceedings for the Fourth International Conference (Maputo, Mozambique) on Public Management, Policy and Development. Awarded the initial Governor's Award for Performance Excellence in Education at the December, 2004 Conference on Education for management and administration of the statewide National Science Foundation project.

Kelly B. Shaw

- 2005 E-Government Strategies in the European Union: Bringing Government Closer to Home. Presented at the Meetings of the European Union Studies Association. Austin, TX: March, 2005

Judith L. Stallmann

- and Salin, Victoria, Eunice Patron. "Rainy Day Funds for Municipalities Estimated with Value at Risk." North American Meetings of the Regional Science Association International. Seattle, Washington. November 2004.

- and Eunice Patron (student). "The Economic Effects of a Sales Tax Holiday in Missouri." Southern Regional Science Association, Roslyn, Virginia. April 8, 2005

- "The Jury is Still Out on Incentives: A How-to Case Study." Southern Regional Science Association, Roslyn, Virginia. April 8, 2005

- Elected Councilor at large, 2002-2005, North American Regional Science Council of the Regional Science Association International:

- Editorial Council of *Review of Regional Studies*, (Southern Regional Science Association), 2003-present

Ron Turner

- Recipient, Martin Luther King Award, University of Missouri Columbia, January, 2005

- Panelist, MU Chancellor's Global Issues Forum on Higher Education Policy, March, 2005

- Guest Lecturer, UM-St.Louis Neighborhood Leadership Academy, May, 2005

- Panelist, International Rural Network Conference, Abingdon, Virginia, June, 2005

"No nation on this globe should be more internationally minded than America because it was built by all nations."

- Harry S Truman

Alumni Notes

Chris Cash, MPA '05, Project Engineer, Missouri Department of Conservation

Randy Cole, MPA '05, Post-Graduate Internship, City of Centralia, Centralia, MO

Sarah Courtney, MPA '05, Development Coordinator, Wyman Center in St. Louis, MO.

Tyson Elbert, MPA '05, Research Analyst, RUPRI-Truman School of Public Affairs

Heather Jones, MPA '05, Supervisor/Office Manager, State of Missouri, Division of Child Support Enforcement

Brad Kiesling, MPA '05, Presidential Management Fellow, Program Specialist in the Office of the Chief Financial Officer of Homeland Security in Washington, D.C.

Corey Lyon, MPA '05, Development Coordinator, Newman Center, University of Missouri-Columbia

Mariette Marsh, MPA '05, Compliance Specialist, MU's Health Sciences Institutional Review Board

Angie Meers, MPA '05, PhD. Student, University of Iowa

Richard Morrisey, MPA '05, Substance Abuse Specialist, Office of State Courts Administrator

Katie Numerick, MPA '05, Director, Special Education Effective Practices, Missouri Department of Elementary and Secondary Education

Kirsten Pape, MPA '05, Advisor-Interdisciplinary Studies, University of Missouri-Columbia

Mary Phillips, MPA '93, Managing Partner of TreecePhillips LLC

Darin Preis, MPA '05, Director, Central Missouri Community Action, Columbia, MO

Katrina Prenger, MPA '05, Legal Staff Office Assistant, Cole County Prosecuting Attorney

Michael Price, MPA '05, Assistant Auditor/Performance Measurement Division, Missouri State Auditor's Office

Michael Reeves, MPA '05, Assistant Auditor/Performance Measurement Division, Missouri State Auditor's Office

Justin Roberts, MPA '05, Assistant to the Vice Chancellor and Dean, College of Agriculture Food and Natural Resources, University of Missouri-Columbia

Bryan Ross, MPA '04, Transportation Planner for Missouri Department of Transportation in Jefferson City, MO

Jean Schumacher, MPA '05, Senior Research Analyst, Fleischman-Hillard Consulting, St. Louis, MO

Scott Stevens, MPA '05, Director-Suite Operations, MU Athletics Department

Jane Susman, MPA '05, Performance Auditor/State Legislative Budget Assistant, State of New Hampshire

Shannon Tindall, MPA '05, Administrative Associate II, MU Alumni Center

Amber Wagner, MPA '05, Program Specialist/City of St. Louis, Department of Human Services/Homeless Services Division

Marquita Walker, MPA '05, Labor Education Specialist, University of Missouri-Columbia

Steven Ward, MPA '05, Post Graduate Internship Program coordinator, English Proficiency and Internship Program, Seoul National University, Seoul, Korea

Kiersten Wilson, MPA '05, Office Support Staff, Public Relations, University of Missouri-Columbia

Lloyd Wilson, Jr., MPA '05, Division Director, Missouri Department of Agriculture

Congratulations to Our Recent Graduates

May 2005 Graduates

David Carani
Christopher Cash
Randy Cole
Sarah Courtney
Tyson Elbert
Heather Jones
Seth Kessler
Brad Kiesling
Corey Lyon
Mariette Marsh
Angie Meers
Richard Morrisey
Katie Numerick
Kirsten Pape
Katrina Prenger
Michael Price
Michael Reeves
Justin Roberts
Jean Schumacher
Sita Sengsavanh
Scott Stevens
Jane Susman
Shannon Tindall
Amber Wagner
Marquita Walker
Kiersten Wilson
Lloyd Wilson, Jr.

August 2005 Graduates

Kristopher Dolle
Scott Flagg
Darin Preis
Chari Severns
Steven Ward

Camp Truman Class of 2005



December 2004 Graduate Certificate Recipients

Lisa Hussey
Victoria Steel

May 2005 Graduate Certificate Recipients

Michael Bander
Sarah Dawson
Trent Engbers
Diane Velasquez
Barbara Williams



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Name _____ Degree & Year of Graduation _____

Street Address _____

City _____ State _____ ZIP Code _____

Change of address since last newsletter Yes No Email Address _____

Title _____

Division _____

Organization _____

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