

Truman School Report

2004 - 2006



School Accomplishments

- Over the past two years, Truman School faculty had articles published or accepted in the *Public Administration Review*, *Journal of Public Administration Research and Theory*, *Quarterly Journal of Economics*, *Journal of Policy Analysis and Management*, *American Journal of Public Health*, *Administration and Society*, *Health Politics, Policy, and Law*, *Political Research Quarterly*, *State Politics and Policy Quarterly*, *Policy Studies Journal*, *State and Local Government Review*, and numerous other scholarly journals and edited books.
- Increased numbers of new, full-time students brought us the highest enrollment in the history of the Program. Since 2000, enrollment has increased significantly, growing to 140 students on-campus, in the Jefferson City Mid-Career Program, and in our new graduate certificate programs. Enrollment of full-time, on-campus students more than doubled over the last five years. Along with increased numbers, student quality (as measured by GPAs and test scores) has continued to improve.
- New appointments brought the TSPA faculty complement to twenty-four. Dr. Georgeanne Artz, assistant professor of agricultural economics and public affairs, Brian Dabson, research professor and associate director of the Rural Policy Research Institute, Dr. Jeffrey Milyo, associate professor of economics and public affairs, and Dr. Jill Nicholson-Crotty added significant research and teaching capacity. David Konisky, who recently completed a Ph.D. in political science at MIT will join the faculty in fall 2006.
- The Institute of Public Policy significantly increased research capacity and expanded its range of services and products during the past two years. Institute faculty and staff produced more than 50 policy reports, published articles in scholarly journals and presented papers at numerous conferences, made presentations to state policymakers, and hosted statewide conferences. The Missouri Legislative Academy continued to provide policy information and other support services to the Missouri Legislature, including a three day training program for newly elected state senators.
- The Center for the Study of Organizational Change held its annual colloquium— “Contemporary Psychoanalytic Perspectives on Organizations and Organizational Consultation: Contributions and Limitations.” CSOC also provided organizational consultation to a variety of state government clients.
- Organizational Leadership Programs conducted leadership training programs serving local government officials and nonprofit executives.
- The Rural Policy Research Institute continued to have a significant impact on national rural policy, extending the work of the RUPRI Rural Poverty Research Center, the Community Information Resource center, and its national research panels.
- The School expanded its linkages with scholars and institutions throughout the world. Newly established connections to the University of Western Cape have great potential for student-faculty exchanges, joint research projects, and other academic collaborations. Working with the Asian Affairs Center and partner institutions in Korea, TSPA has developed a new global option in its MPA program that has already enrolled more than a dozen students.

Academic Programs

In July 2005, the Truman School received official notification from the National Association of Schools of Public Affairs and Administration (NASPAA) that the MPA program had been fully reaccredited. The School was commended for its innovative curriculum. The MPA Program at the University of Missouri-Columbia was among the first programs accredited by NASPAA in the late 1970s when the process was first initiated.

The Truman School continues to extend the scope of its educational mission. This year we received initial approvals for a new Ph.D. program in public affairs, developed a global option within the MPA program, and successfully implemented graduate certificates in Nonprofit Management, Organizational Change, and Public Management. Non-credit leadership development courses and other continuing education programs continued to attract students from throughout Missouri. A new program for nonprofit executives enrolled students in its first class this past year. The Missouri Legislative Academy offered workshops for newly elected members of the General Assembly and other policy stakeholders. And, the Fire Service Leadership Enhancement Program enrolled its third class of high potential fire officers.



As shown in the table below, enrollment in the MPA Program has grown over the last several years, particularly among full-time, on-campus students. Total credit hours in the Truman School have nearly doubled since 2000-2001. As measured by undergraduate grades, test scores, and other indicators, MPA classes in 2004 and 2005 were made up of highly qualified students with a strong commitment to public service. Three new graduate certificates attracted a diverse mix of students from the community and graduate programs across campus and enrollments exceeded initial expectations.

TSPA Enrollment 2001-2005

	On-Campus Headcount	Jefferson City Headcount	Graduate Certificates	Total Headcount	Student Credit Hours
2001-2002	33	38	-	71	993
2002-2003	66	50	-	116	1,392
2003-2004	75	51	3	129	1,969
2004-2005	86	46	14	146	2,157
2005-2006	76	48	19	143	2,088

Research and Publications

Consistent with the University of Missouri's standing as a major research university, scholarship and the production of knowledge are central to the work of the Truman School. Across increasingly diverse areas of scholarship, faculty, staff, and students make important contributions to theory and practice. Faculty published books and articles in leading journals, contributed to edited volumes, presented at national and international conferences, and carried out basic and applied studies. Guy Adams continued to serve as co-editor-in-chief of the *American Review of Public Administration* and other Truman School faculty members served as editorial board members and reviewers for many of leading journals in public affairs. Faculty accomplishments in research and scholarship are listed below.

Guy Adams and Danny L. Balfour. "Ethical Leadership and Administrative Evil: The Distorting Effects of Technical Rationality," in Carole Jurkiewicz, Jeroen Maesschalck, and Leo Huberts, (eds.) *Ethics and Integrity of Governance: Perspectives across Frontiers*. Cheltenham, England: Edward Elgar, forthcoming 2007.

_____, Danny L. Balfour and George E. Reed. "Abu Ghraib, Administrative Evil and Moral Inversion: The Value of 'Putting Cruelty First'," *Public Administration Review* 66, forthcoming 2006.

_____ and Danny L. Balfour. "Public Service Ethics and Administrative Evil: Prospects and Problems," in *Ethics in Public Management*, eds. H. George Frederickson and Richard Ghere. Armonk, NY: ME Sharpe, 2005.

Sheilah Watson Bishop. "Nonprofit Federalism and the CSBG Program: Serving the Needs of the Working Poor in the Post-TANF Era," *Administration and Society*, 37 (January) 2006.

_____ "Building a Profile of Missouri CSBG Community Action Agencies: Capacities, Coping Strategies, and the New Public Management," *Nonprofit Management & Leadership*, 15 (Fall) 2004.

Brian Dabson. "Entrepreneurship as Economic Development Policy: A Changing Paradigm," in Walzer, Norman (Ed.) *Entrepreneurship as a Local Development Strategy in Rural Areas*. (Lanham, MD: Lexington Books), forthcoming 2006.

_____ "Innovation and Entrepreneurship in Rural America," *Economic Development America*, Winter 2005.

_____ "Advice, Training and Mentoring in Distressed Urban Areas: U.S. Perspectives," in OECD/LEED (ed.) *Entrepreneurship and Economic Development in Distressed Urban Areas* (Paris, France: OECD), 004.

Michael Diamond and S. Allcorn. "Surfacing Perversions of Democracy in the Workplace: A Contemporary Psychoanalytic Project," *Psychoanalysis, Culture & Society*, Vol.11, 54-73, 2006.

Chris Fulcher and Catherine Kaukinen. "Mapping the Social Demography and Location Of HIV Services Across Toronto Neighbourhoods," *Health and Social Care in the Community*, 14(1):37-48, (January) 2006.

_____ and Catherine Kaukinen. "Mapping and Visualizing the Location of HIV Service Providers: An Exploratory Spatial Analysis of Toronto Neighborhoods," *AIDS Care*, 17(3):386-396, (April) 2005.

_____, Jason Franken, Joe Parcell and Michael Sykuta. "Grain Market Integration: Case Studies of Structural Change," *Journal of Agricultural and Resource Economics Review*, 34:1-14, 2005.

Kris Hagglund, L.H. Schopp, M.J. Clark and B.J. Stout. "Evaluation of a Consumer-Personal Assistant Training Project," *Journal of Disability and Rehabilitation*, in press.

_____, M.J. Clark, S.A. Hilton and J.E. Hewett. "Access to Health Care Services Among Persons with Osteoarthritis and Rheumatoid Arthritis," *American Journal of Physical Medicine and Rehabilitation*, 84(9):702-711, 2005.

_____, M.J. Clark, J.E. Farmer and A.K. Sherman. "A Comparison of Consumer Directed and Agency Directed Personal Assistance Services Programs," *Disability and Rehabilitation* 26(9):518-527, 2004.

_____, M.J. Clark, E.M. Mokolke and B.J. Stout. "The Current State of Personal Assistance Services: Implications for Policy and Research," *Neurorehabilitation* 19(2): 115-120, 2004.

_____ and G. Welch. "The Working Uninsured: Affecting the Practice Profession of Psychology," *Missouri Psychologist*, 3-5, 2004.

Thomas Johnson. Review of Andrew Wood and David Valler, "Governing Local and Regional Economies: Institutions, Politics and Economic Development," *Journal of Regional Science*, 45(4): 872-874, 2005.

_____ Review of Eoin O'Leary, "Irish Regional Development: A New Agenda," *Journal of the American Planning Association*, Vol. 71, No. 1: 102-104, Winter 2005.

_____, Daniel M. Otto and Steven Deller, eds. "Community Policy Analysis Modeling," Ames, Iowa: Blackwell Publishing. pp. 271, 2006.

_____, Daniel M. Otto and Steven Deller. "Introduction to Community Policy Analysis Modeling," Chapter 1 in *Community Policy Analysis Modeling*, eds. pp. 1-14. Ames, Iowa: Blackwell Publishing, 2006.

_____, Daniel M. Otto and Steven Deller. "Modeling the Local Labor Market," Chapter 6 in *Community Policy Analysis Modeling*, eds. , pp. 83-94. Ames, Iowa: Blackwell Publishing, 2006.

_____ and Anna Kovalyova. "Evaluating the Performance of Community Policy Models," Chapter 14 in *Community Policy Analysis Modeling*, eds. Thomas G. Johnson, Daniel M. Otto and Steven Deller, 205-218. Ames, Iowa: Blackwell Publishing, 2006.

_____, William H. Meyer, Serhiy I. Demyanenko and Serviy I. Zorya. "Refocusing Agricultural and Rural Development Policies in Ukraine: Action Plan for the Road Ahead," Washington, D.C.: U.S. Agency of International Development. 136 pp. (Also published in Ukrainian), 2005.

Lael Keiser and Joe Soss. "The Political Origins of Administrative Appeals: How State Environments and Policies Shape Citizen Demands," in *Political Research Quarterly* 59:133-148, 2006.

_____ and Vicky Wilkins. "Linking Active and Passive Representation for Gender: The Case of Child Support," in *Journal of Public Administration: Research and Theory*, 16(1):87-102, 2006.

Jeffrey D. Milyo. "Campaign Finance," in the *Concise Encyclopedia of Economics*, 2nd Edition. D. Henderson, Editor. Liberty Press (Indianapolis, IN), forthcoming 2007.

_____, Lisa Anderson and Jennifer Mellor. "Induced Heterogeneity in Trust Experiments," *Experimental Economics* (forthcoming).

_____, David Primo and Matthew Jacobsmeier. "Estimating the Impact of State Policies and Institutions with Mixed-Level Data," *State Politics and Policy Quarterly*, forthcoming.

_____ and Tim Groseclose. "A Social Science Perspective on Media Bias," in *Critical Review*, forthcoming.

_____, Tim Groseclose and David Primo. "State Campaign Finance Reforms, Competitiveness and Party Advantage in Gubernatorial Elections," in *The Marketplace of Democracy*. John Samples, Editor. (Cato-Brookings: Washington, DC), forthcoming.

_____ and David Primo. "Campaign Finance Laws and Political Efficacy: Evidence from the States," in *Election Law Journal*, 5(1):23-39, 2006.

_____ and Tim Groseclose. "A Measure of Media Bias," in *Quarterly Journal of Economics*, 120(4):1191-1237. Lead article, 2005.

_____ and Jennifer Mellor. "State Social Capital and Individual Health Status," in *Journal of Health Politics Policy and Law*, 30(6):1101-1130, 2005.

_____, Lisa Anderson and Jennifer Mellor. "Do Liberals Play Nice? The Effects of Political Party and Ideology in Public Goods and Trust Games," in *Advances in Applied Microeconomics: Experimental and Behavioral Economics*. John Morgan, Editor. (JAI Press: Stamford, Connecticut), 2005.

_____ and David Primo. "Reform without Reason: the Scientific Method and Campaign Finance," in *Taxpayer Financing of Political Campaigns*. John Samples, Ed. Cato Institute: Washington, DC, 2005.

_____, Lisa Anderson and Jennifer Mellor. "Social Capital and Contributions in a Public Goods Experiment," in *American Economic Review (Papers and Proceedings)*, 94(2):373-376, 2004.

_____ and Jennifer Mellor. "Individual Health Status and Minority Racial Concentration in U.S. States and Counties," in *American Journal of Public Health*, 94(6):1043-1048, 2004.

Mosley, Jane and Kathleen K. Miller. "A Comparison of Rural and Urban Places: Spatial Variations in Factors Affecting Poverty," *Georgetown Journal on Poverty Law and Policy*, (April) 2006.

_____, Bruce Weber, Leif Jensen, Kathleen Miller, and Monica Fisher. "The Elusive Quest for a 'Rural Effect': A Critical Review of Rural Poverty Literature," *International Regional Science Review*, 381-414, (October) 2005.

Jill Nicholson-Crotty. "Politics, Policy and the Motivations for Advocacy in Nonprofit Reproduction Health/Family Planning Providers," *Nonprofit and Voluntary Sector Quarterly*, forthcoming.

_____ and Kenneth J. Meier. "Gender, Representative Bureaucracy, and Law Enforcement: The Case of Sexual Assault," *Public Administration Review*, forthcoming.

_____, Sean Nicholson-Crotty and Nick Theobald. "Disparate Measures: Public Managers and Performance Measurement Strategies," *Public Administration Review* 66(1): 101-113, 2006.

_____ and Sean Nicholson-Crotty. "Interest Group Influence on Managerial Decision Making in Public Organizations," *Journal of Public Administration Research and Theory* 14(4): 571-583, 2004.

_____ and Sean Nicholson-Crotty. "Social Construction and Policy Implementation: Inmate Health as a Public Health Issue," *Social Science Quarterly* 85(2): 240-256, 2004.

Lilliard E. Richardson, Jr. and David J. Houston. "Reducing Traffic Fatalities in the American States by Upgrading Seat Belt Use Laws to Primary Enforcement," *Journal of Policy Analysis and Management* 25(3), forthcoming 2006.

_____ and David J. Houston. "Safety Belt Use and the Switch to a Primary Enforcement: 1991-2001," *American Journal of Public Health*, forthcoming 2006.

_____ and Christopher A. Cooper. "Institutions and Representational Roles in U.S. State Legislatures," *State Politics and Policy Quarterly* 6(2), forthcoming 2006.

_____ and Christopher A. Cooper. "Email Communication and the Policy Process in State Legislatures," *Policy Studies Journal* 34(1):113-129, 2006.

_____ and David J. Houston. "Getting Americans to 'Buckle Up': The Efficacy of State Seat Belt Laws," *Accident Analysis and Prevention* 37:1114-1120, 2005.

_____, David Valentine and Shannon Stokes. "Assessing the Impact of Term Limits in Missouri," *State and Local Government Review* 37(3):177-192, 2005.

Scott, James K. and J. Matthew Fannin. "Community Decision Support: The Role of the Public in Regional Science," Submitted to *the Journal of Regional Analysis and Policy*, forthcoming.

_____ "E the People: Do Municipal Government Websites Facilitate Public Involvement?" *Public Administration Review* 66(3):341-353, 2006.

_____ and Thomas G. Johnson. "Bowling Alone but Online Together: Social Capital in E-Communities." *The Journal of the Community Development Society* 36(1):9-27, 2005.

_____ "E-Services: Assessing Municipal Government Web Site Quality," *State and Local Government Review*. 37(2):71-85, 2005.

_____ and Thomas G. Johnson. "A Comprehensive Approach to the Assessment of Tax Increment Financing (TIF) Projects." *Journal of Public Budgeting, Accounting and Financial Management* 16(3):394-412, 2004.

_____ and Thomas G. Johnson. "New Governance and the Changing Face of Rural America," in Johnson, Thomas G., Daniel M. Otto, and Steven C. Deller (eds). *Community Policy Analysis Modeling*. Ames, IA: Blackwell Publishing, pp. 17-30, 2006.

_____ and Thomas G. Johnson. "A National Infrastructure for Rural Policy Analysis," in Johnson, Thomas G., Daniel M. Otto, and Steven C. Deller (eds). *Community Policy Analysis Modeling*. Ames, IA: Blackwell Publishing, pp. 51-56.

_____ and Thomas G. Johnson. "The Show Me Community Policy Analysis Model," in Thomas G. Johnson, Daniel M. Otto, and Steven C. Deller (eds). *Community Policy Analysis Modeling*. Ames, IA: Blackwell Publishing, pp. 119-130.

_____, Guy B. Adams and Barton Wechsler. "Deliberative Governance: Lessons from Theory and Practice," in Peter Bogason, Hugh Miller and Sandra Kenson (eds.) *Tampering with Tradition: The Unrealized Authority of Democratic Agency*. Lanham, MD: Lexington Books, 2004.

_____ "Building Social Trust: Community Challenge and Change. In *Reflections from Beyond Us and Them: Shaping the Future Together*. Edited by Kate O'Dubhchair. Derry, Northern Ireland: Yes Publications, pp. 14-20, 2004.

Judith I. Stallmann and Garen K. Evans. "Chapter 11: SAFESIM: The Small Area Fiscal Estimation Simulator," in Thomas G. Johnson, Daniel Otto and Steven Deller (eds.) *Community Policy Analysis Modeling*. Ames, Iowa: Iowa State University Press, pp. 167-180, 2006.

_____, Steven B. Winter and Seth A. Kessler. "Missouri State and Local Spending: A Fifty-state Comparison for 2002," *Missouri Extension*, MP742. August, 2005.

_____, Steven B. Winter and Seth A. Kessler. "Missouri State and Local Taxes and Revenues: A Fifty-state Comparison for 2002," *Missouri Extension*, MP743. August, 2005.

Lee Wilkins. "Plagues, Pestilence and Pathogens: The Ethical Implications of News Reporting of a World Health Crisis," *Asian Journal of Communication* 15, 3:247-254, 2005. Article (translated into Chinese) also appeared in: *China Media Report*, Vol. 16, 1:14-28, 2006.

_____ and Renita Coleman. "The Moral Development of Journalists: A Comparison with Other Profession and a Model for Predicting High Quality Ethical Reasoning," *Journalism and Mass Communication Quarterly*, Vol. 81(3):511-527, 2004.

_____ and Bonnie Brennen. "Conflicted Interests, Contested Terrain: Journalism Ethics Codes Then and Now," *Journalism Studies*, Vol. 5(3):297-309, 2004.

Lisa A. Zanetti. *Encyclopedia of Governance*. Associate Editor. Sage, in press.

_____ "Critical Theory and Ethics in Public Administration," in *Critical Theory: Ethics for Business and Public Administration*. David Boje, editor. Information Age Publishing, Inc., forthcoming.

_____ "Fears of Female Sexuality in Organizational Contexts." In David Boje et al., *The Passion of Organizing*, ABSTRAKT Press, 2006.

_____ and Cheryl Simrell King. *Transformational Public Service: Portraits of Theory in Practice*. New York: M.E. Sharpe, 2005.

Applied Policy Research, Public Service & Outreach

Truman School faculty and research staff members inform governance and public policy through applied research, public service, and outreach. Over the past year, the School's centers and institutes were increasingly successful in attracting funding from a variety of sources, including contracts and grants from the state and federal governments. Consulting, outreach, and public service activities were largely directed at providing assistance to state and local governments and nonprofit organizations in Missouri.

Policy Publications

Dana L. Baker. "Borders, Barriers, and Brains: Issue Definition in Rights Based Policy Related to Autism," Report 43-2004.

_____ and Lael Keiser. "Taking Advantage of Government Programs: Why or Why Not?," Report 44-2004.

Brad Johnson, Ann Ulmer and Bret Sanders. "Housing and Commuter Patterns: Columbia, MO and Champaign-Urbana, IL," Report 41-2005.

Martha Kropf. "Should the Missouri Legislature Consider Early/Advance Voting?," Report 5-2006.

Michael McBride. "Reducing Alcohol-Related Traffic Accidents Through Server Training," Report 50-2004.

Medicaid Work Group. "Missouri Medicaid Program: A Graphical Profile," 09-2005.

Jane M. Mosley and Kathleen Miller. "Material Hardship Across Place," Report 57-2004.

_____ and Ann Ulmer. "Where Do Overweight Children Live?," Report 02-2005.

_____ and Shannon Daily Stokes. "The Use of Cash Assistance by Non-Citizens in Missouri," Report 07-2005.

_____, Shannon Daily Stokes and Ann Ulmer. "Focus Groups on Infant Care Practices in Missouri," Report 35-2005.

_____, Kathleen Miller and Bret Sanders. "Missouri Micropolitan Areas: A Demographic Profile," Report 42-2005.

Lilliard E. Richardson, Jr. and Anthony Bertelli. "Multi-Dimensional Ideology in the Multi-Member District: An Analysis of the Arizona Legislature," Report 45-2004.

_____ and Jessica Hutton. "Enhancing Traffic Safety with a Primary Enforcement Seat Belt Law," Report 01-2005.

_____ and David Valentine. "Privatizing Functions of State Government," Report 20-2005.



_____ and David Valentine. "State of the State on Drug Courts in Missouri," Report 37-2005.

Bret Sanders, Lilliard Richardson and Jane Mosley. "A Meta-analysis of Missouri Drug Court Performance Measures," Report 2-2006.

Lara Sansing. "The Status of Underage Drinking and Laws in Missouri," Report 61-2004.

Sita Sengsavanh. "Missouri's Growing Immigrant Population and Implications for School Districts," Report 31-2005.

Sita Sengsavanh. "Keeping up with Missouri's Growing LEP Population," Report 33-2005.

Lauren Spath. "Profiles of Missouri: Obesity Rate in Missouri," Report 34-2005.

Stallmann, Judith I. and Thomas G. Johnson. "A Review of 'An Analysis of Missouri Local Government Borrowing Costs.'" Prepared for Missouri State Auditor, Jefferson City, Missouri.

Ann Ulmer. "Economic Benefits of the Recycling Industry in Missouri," Report 08-2005.

David Valentine, Shannon Daily Stokes and Lilliard E. Richardson, Jr. "The Impact of Term Limits in Missouri," Report 52-2004.

_____ and Ann Ulmer. "Missouri Recycling Economic Information Study (Final Report)," Report 06-2005.

_____ and Shannon Daily Stokes. "Evaluation of Recommended Sentencing Pilot Program," July, 2005.

_____ "Overview of State Government," Report 40-2005.

_____ "Constitutional Amendments, Statutory Revision and Referenda Submitted to the Voters by the General Assembly or by Initiative Petition, 1910-2004," Report 3-2006.

Missouri Legislative Academy Publications

AW Bonuchi. "The Limits of the Governor's Control Over Issues Before an Extraordinary Legislative Session," Report 48-2004.

R. Hembree. "The Hancock Amendment: Missouri's Tax Limitation Measure," Report 49-2004.

SD Stokes, S Witte and W. Fischer. "An Overview of Highway Funding in Missouri," Report 51-2004.

David Valentine. "Effective Government: Reorganization of Executive Departments," Report 53-2004.

_____ "Governor's Appointment Power for Missouri Executive Departments," Report 54-2004.

_____ "Recommendations of the Citizens Commission on Compensation for Elected Officials, From 1996," Report 55-2004.

_____ “Administrative Rules Procedure,” Report 56-2004.

_____ “Missouri’s Budget Reserve Fund,” Report 60-2004.

_____ “Term Limits and Tenure in the Missouri General Assembly, 2005,” Report 10-2005.

Research Grants and Contracts

Guy Adams. “Center for Religion, the Professions and the Public,” The Pew Charitable Trusts. (\$8,000)

Christopher Awad. “Training and Human Resources Development Needs Assessment, Missouri Department of Mental Health. (\$64,103)

_____ “Facilitation for Topeka Shiner Action Plan,” Missouri Conservation Commission. (\$5,700)

Sheilah Bishop. “Social Service Program Evaluation and Consultation Service,” City of Columbia, Missouri. (\$35,900)

Brian Dabson. “Northwest Area Foundation Collaboration,” Nebraska Community Foundation. (\$108,300)

_____ “Missouri Rural Entrepreneurship Initiative,” University of Missouri Extension. (\$221,528)

Michael Diamond. “Missouri Lottery Consultation,” Missouri Lottery. (\$150,002)

Chuck Fluharty. “Rural Policy Research Institute Core Grant 2006” USDA CREES. (\$1,025,075)

_____ “RUPRI Rural Poverty Center,” US Department of Health and Human Services. (\$1,179,742 over three years)

_____ “Subcontract on University of North Dakota Rural Assistance Center,” Department of Health & Human Services. (\$81,943)

_____ “Rural Policy Research Institute Core Grant 2005,” USDA CREES. (\$1,025,075)

_____ “OHRP Renewal,” HRSA. (\$174,974)

_____ “RUPRI Center for Rural Health Policy Analysis at UNMC,” University of Nebraska. (\$683,285 over four years)

_____ “CFED—Kellogg Foundation Project,” CFED. (\$17,743)

Christopher Fulcher. “Support of National Early Childhood Education Center,” Mississippi State University. (\$86,719)

_____ “Rural Early Childhood Atlas: Hurricane Maps,” Mississippi State University. (\$5,000)

_____ “Rural Early Childhood Mapping Initiatives: Phase III,” Mississippi State University. (\$30,000)

Kristofer Hagglund. “Missouri State Planning Grant,” Missouri Department of Health and Senior Services. (\$40,750)

_____ “State Planning Grant Project Director Fixed Price,” Missouri Department of Health and Senior Services. (\$70,788)

_____ “Confronting Health Care Disparities,” Missouri Foundation for Health. (\$355,432)

Elizabeth Holden. “Social Service Program Evaluation, Consultation and Training,” City of Columbia. (\$14,000)

Thomas G. Johnson. “Toward a Policy Model for Multifunctional Agriculture and Rural Development,” University of the Highlands and Islands, Scotland. (\$26,340)

_____ “Economic Impact Analyses of Proposed Changes in Rural Business Programs,” United States Department of Agriculture. (Extension of project)

_____ and Food and Agricultural Policy Research Institute. “Missouri Parks and Soils Tax Assessment,” Missouri Department of Natural Resources. (\$26,253)

_____ and Southern Illinois University. “Development of Markets for Agricultural Biomass,” South East Regional Biomass. (\$44,000)

_____ “Korean Show-Me Model,” Korean Rural Economics Institute. (\$30,000)

_____ “Implementation of the Socio-economic Benefit Assessment System,” United States Department of Agriculture. (\$330,000)

James Scott. “European Union Center,” European Union Commission. (\$60,130)

Judith Stallmann. “Missouri’s August Sales Tax Holiday,” Missouri Municipal League. (\$10,343)

Shannon Stokes. “Judicial Education Evaluation–CWWC,” Missouri Office of State Courts Administration. (\$10,000)

David Valentine. “Missouri Legislative Academy,” University of Missouri System. (\$98,000 for two years)

_____ “Sentencing Assessment Report and Sentencing Recommendations Training,” Missouri Sentencing Advisory Commission. (\$25,000)

_____ “Sex Offender Risk & Alternative Sentencing Reports,” Missouri Sentencing Advisory Commission. (\$30,000)

_____ “Survey of Missouri Conservationist Magazine Readership,” Missouri Department of Conservation. (\$57,296)

_____ “Recycling Economic Information Study,” Missouri Department of Natural Resources. (\$38,108.66)

_____ “Pilot Evaluation of Recommended Sentencing,” Missouri Office of Courts Administrator. (\$8,000)

Lee Wilkins. “The Moral Media,” Arthur W. Page Center. (\$10,000)

Fostering Democratic Discourse

The Truman School provides a meeting place for policy makers, community members, scholars, and students to discuss and learn about important issues of public policy and public affairs. Underlying our commitment to facilitating public dialogue is the belief that discussing critical issues allows people to gain an understanding of different perspectives, find areas of agreement as well as disagreement, and identify mutually beneficial solutions. The School regularly sponsors community forums, lectures, and other civic events to facilitate dialogue about current issues. Among the events held this past year were:

Conferences, Forums and Symposiums

Symposium on Telecommunications, October 20, 2006. The Institute and the MU Alumni Association sponsored a conference on telecommunications for the second year. The symposium examined the implications of technological convergence for cable and telephone companies, municipal franchise issues, and examined trends in public and private investment in telecommunications. Elizabeth Holden, Dr. David Valentine, and Mark Thomas of the Alumni Association organized the symposium.

Conference on Survey Methods, October 12–13, 2006. Dr. Don A. Dillman of Washington State University presented two workshops entitled “How Visual Design and Layout Influence Answers to Self-administered Questionnaires and the Implications for Conducting Mixed-mode Surveys.” Dr. Dillman is a nationally recognized expert on the effects of visual layout and design on survey responses. Ann Ulmer organized this conference.

Using the New Sentencing Tools, June 26, 2006. Since early 2005, the Institute has worked with the Office of State Courts Administrator to assess reactions to the newly implemented sentencing assessment reports. These reports, successors to the old pre-sentence investigations (PSI) are designed to ensure that alternatives to incarceration are explored for those offenders who do not require incarceration. The conference was designed to inform judges, prosecutors, and defense attorneys about implementation of the sentencing assessment reports. Judge Michael A. Wolff, Chief Justice of the Missouri Supreme Court served as moderator. Dr. David Valentine organized the conference.

Our Interstates at 50: A Midlife Crisis, June 19, 2006. The Institute and the Missouri Department of Transportation sponsored this kick-off event for the 50th Anniversary of interstate highways in Missouri. The program included an overview of the history of the interstate highway system, a discussion of the condition of the interstates today, and perspectives on the future of the interstate system. There were a wide variety of presenters from state and federal government, industry and higher education. Speakers included Pete Rahn, Director, Missouri Department of Transportation, General Barry McCaffrey, and Marty Romitti, Missouri Department of Economic Development. Senator Bond welcomed the attendees with a live video feed. Elizabeth Holden and David Valentine organized the conference for the Institute.



Dr. Barton Wechsler, Director and General Barry McCaffrey

Women in Public Affairs, October 7, 2005 and April 6, 2006. The Institute hosted two programs on women in public affairs featuring Carmen Schulze, Director, Missouri’s Coalition of Children’s Agencies, Anne Deaton, former director of the Division of Mental Retardation and Developmental Disabilities, and former Representatives Vicky Riback Wilson and May Scheve Reardon. The speakers discussed their experiences as political and organizational leaders before an audience of undergraduate and graduate students. Jane Mosley organized the events.

Missouri State Treasurer's Conference, October 17–18, 2005. For the third year, the Institute and the State Treasurer's office jointly sponsored the State Treasurer's Conference. Treasurer Sarah Steelman opened the conference the two day conference which featured presentations on Missouri public school funding, investing and competitive bidding for governments, and trends in economic development finance. Shannon Stokes and Mark Mather of the State Treasurer's office organized the conference.



University President Elson Floyd and David Russell, UM-System

Symposium on Higher Education Financing, July 25 – 26, 2005. The symposium featured nationally recognized experts, state-level higher education experts from Texas and Colorado, as well as higher education experts from Missouri. Missouri presenters included the keynote speaker, Dr. Charles McClain former Commissioner of Education, Missouri Department of Higher Education, and panel moderators Senator Chuck Gross, and Representative Gale Kingery. Other participants included Representatives Carl Bearden, Kathlyn Fares and Maynard Wallace and Senator Maida Coleman. The program focused on national trends in higher education, including the emphasis on performance, the shift in funding from states to universities and their students, as well as the effect of the funding shift on access to higher education. David Valentine coordinated the conference.

Cambio de Colores, March 30 – April 1, 2005. *Cambio de Colores* (Change of Colors) is an annual conference sponsored by the University of Missouri system, in cooperation with community and state partners. The conference focuses on issues related to Latino immigration to the state with the goal of contributing to a smooth integration of the new population. The annual three-day conference convenes academic research and extension specialists, public and private service providers, grassroots organizations, representatives of state and local government, public officials, corporations, and newcomers themselves. The Institute played a key role in the *Cambio de Colores* Conference, held on the University of Missouri-Columbia campus. Jane Mosley was on the planning committee for this event and Shannon Daily Stokes, David Valentine, and Ann Ulmer were presenters. Sita Sengsavanh, a Truman School student, was also a presenter.

Lifespan Development Initiative (LDI), March 15, 2005. Dana Baker (chair), Jane Mosley, Shannon Daily Stokes, and Danielle Martel served as organizers for the Lifespan Development Initiative (LDI) Symposium. The purpose of the event was to showcase the diversity of child and family research occurring on campus. The event featured a panel discussion entitled “The Autism Spectrum: Toward a New Understanding” and was composed of researchers from across campus. It was moderated by Dr. Anne Deaton former director of the Division of Mental Retardation and Developmental Disabilities (MRDD) in the State Department of Mental Health. More than 40 students and faculty from across the campus displayed research findings and discussed future directions with the more than 100 attendees. The Institute of Public Policy presented six different research posters on topics ranging from autism research to childhood obesity.

Telecommunications Symposium, November 8, 2004. David Valentine and the MU Alumni Association organized the symposium on trends and opportunities in telecommunications. The keynote speaker, Anthony Ferrugia, was a Vice President of AG Edwards. Representatives Rex Rector and Mike Sutherland chaired sessions while Ric Telthorst, President of the Missouri Telecommunications Industry Association and MU Truman School graduate, described the evolving statutory and regulatory climate. Other speakers discussed converging technologies and implications of the changing telecommunications landscape for consumers and local governments.



Damon Porter and Ric Telthorst

State Treasurers Conference, September 23, 2004. The Institute of Public Policy, in collaboration with the Office of the Missouri State Treasurer and the Missouri County Treasurers Associations held *Investing Public Funds in the 21st Century* in September 2004. The event featured national speakers in the areas of public finance representing companies such as JP Morgan/Chase, Merrill Lynch, and US Bank. Speakers included Linda Luebbering, State of Missouri Budget Director, and Nancy Farmer, Missouri State Treasurer. Over 200 public finance officers from around the state attended the two day event.

CSOC Colloquium

Contemporary Psychoanalytic Perspectives on Organizations and Organizational Consultation: Contributions and Limitations October 28 - 29, 2005. The purpose of the CSOC colloquium was to take a fresh look at the fields of psychoanalysis and organizational inquiry and consider their implications for how we approach, theoretically and practically, constantly changing organizations.

Guy Adams and Danny Balfour. "Expiating Evil: The Possibility of Cultural, Organizational and Individual Forgiveness, Reconciliation and Reparation."

Seth Allcorn. "Psychological Nature of Fascism in the American Workplace."

Michael Diamond. "Treating Organizations as Perceptual and Experiential Systems: Identification, containment, and Applied Object Relations."

David Levine. "subjectivity, Work and Reality: Object Relations Theory and the Modern Organization."

Howard Schwatz. "Organization in the Age of Hysteria."

Howard F. Stein. "Letting Go of Who We Were: The Triad of Change-Loss-Grief in Organizational and Wider Cultural Life--a Case Study and Its Broader Implications."

Lisa A. Zanetti. "The Voluptuous Organization: A Gendered Interpretation of Fear, Intimacy and sexuality in Organizational Contexts."

Monroe-Paine Distinguished Lecture in Public Affairs

Established by a gift from Frederick Middlebush, 12th president of the University of Missouri, to honor his wife's parents, the Monroe-Paine Distinguished Lecture in Public Affairs brings leading policy experts to the MU campus. During their visit to campus, speakers give a public lecture, conduct a research seminar and meet with students and faculty from across campus. Recent Monroe-Paine lecturers included:



Douglas Holtz-Eakin, Director Congressional Budget Office, "*Budget and Policy Priorities in the 21st Century*", November 4, 2004



Helen Ladd, Professor of Public Policy Studies and Economics, Duke University, "*Racial Equity in Education: How Far Has South Africa Come?*", February 25, 2005



James L. Perry, Chancellor's Professor, Indiana University, "*Democracy and the New Public Service*", November 11, 2005



Arthur C. Brooks, Associate Professor Syracuse University, "*Why Does Charity Matter?*", January 26, 2006

Martha Farnsworth-Riche, Principal, Farnsworth-Riche Associates and Research Associate Professor, University of Maryland-College Park, "*Rich Community or Poor, Women Leaders Make a Difference*", March 20, 2006



Joel D. Aberbach, Director, Center for American Politics and Distinguished Professor of Political Science and Public Policy-UCLA, "*The George W. Bush Administration in Perspective: Presidential Power in the Contemporary Era*", April 13, 2006.

International Activities

Since the establishment of the Truman School, increasing international activities has been a strategic priority. In the last two years, the School has undertaken a number of important initiatives and individual faculty members have increased their international activities. Major initiatives include the establishment of the global management option in the MPA program, the development of a research partnership with the School of Government at the University of the Western Cape (South Africa), new linkages with international organizations, and the hosting of major international conferences.

- In collaboration with MU's Asian Affairs Center, the School signed MOUs with the Korean Civil Service Commission, Seoul Metropolitan Government, and the KDI Policy School for a global management program that will allow Korean government officials to study in the U.S.
- Building on more than two decades of partnership between the University of Missouri System and the University of the Western Cape, Professors Scott and Wechsler met with South African colleagues to develop student and faculty exchanges, collaborative research projects, and joint instructional programs. A visit by faculty from UWC and a second visit by Professors Scott and Sampson has gotten this initiative off to a good start.
- Under the leadership of Professor Jim Scott, the University of Missouri's European Union Center organized conferences, provided funding for research, and established relationships with scholars throughout Europe.
- Faculty members Jim Scott and Tom Johnson continued their extensive research and outreach connections to colleagues in Northern Ireland and the Republic of Ireland. Professor Lisa Zanetti participated in the Global Scholars Program, traveling with a delegation of colleagues to Russia. Other faculty attended conferences and presented papers in Europe and South Africa. Professor Charles Sampson participated in the 5th International Conference of the Consortium on International Management policy and Development (CIMPAD) in Dakar, Senegal.
- Barton Wechsler, TSPA Director, served as a visiting professor at the Inner Mongolia University.



Professor Sampson meeting with colleagues in Dakar, Senegal



TSPA Director Barton Wechsler lecturing at the Inner Mongolia University

International Papers and Presentations

Guy Adams. "Publishing in U.S. Public Policy/Administration Journals," Department of Public and Social Administration, City University of Hong Kong, Hong Kong, January 2006.

_____, Danny L. Balfour and George E. Reed. "Putting Cruelty First: Abu Ghraib, Administrative Evil and Moral Inversion," Ethics and Integrity of Governance: A Transatlantic Dialogue, Leuven, Belgium, June 2005.

_____, Danny L. Balfour and and George E. Reed. "Abu Ghraib and Administrative Evil: Why We Must Put Cruelty First," Public Administration Theory Network Symposium, Krakow, Poland, June 2005.

Christopher Fulcher. "Beyond Data: The Role of Soils Information in Agricultural and Environmental Decision Making," National Institute for Agricultural Science and Technology (NIAST), Suwon, South Korea, June 13, 2006.

_____ "Application of Information Technology and its Effects in Agriculture: A Report on the MU-RDA Collaborative Research Project and an Update on Research Activities at CARES," Rural Development Administration, Suwon, South Korea, June 12, 2006.

_____ "Informing Rural Public Policy: An Informatics Approach," Korea Rural Economic Institute, Seoul, South Korea, January 12, 2006.

_____ "The Role of Informatics in Municipal Government Decision Making and Community Development," Pyeongtaek City Mayor and Administration, Pyeongtaek City, South Korea, January 9, 2006.

Thomas G. Johnson. "Seminario Internacional Desarrollo Rural y el Sector Agroalimentario: Estrategias de Futuro y a la Feria de Experiencias Exitosas," Querétaro, México, March 23, 2006.

_____ "Toward a Policy Model for Multifunctional Agriculture and Rural Development," Frankfurt, Germany, March 15, 2006.

Charles Sampson. "Exploring the Impact of Public Investments in Human Resource Development Among Developing Democracies: Lessons from Select Sub-Saharan African Countries," 5th International Conference on Public Management, Policy and Development, Dakar, Senegal, June 2005.

James K. Scott. "Public Participation in U.S. Local Governance: Trends and Prospects," University of Western Cape-School of Government, April 2006.

Faculty

Dr. Barton Wechsler
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