

ANNUAL
REPORT
2001-2002



 *Harry S*
TRUMAN
SCHOOL
of Public Affairs

UNIVERSITY OF MISSOURI - COLUMBIA

Guided by the strategic plan adopted by the faculty, the Truman School of Public Affairs made significant progress toward its priority strategic goals during this past year. New faculty appointments (Dr. Dana Baker, Dr. Chris Fulcher and Dr. Christine Poulos) strengthened our capacity to deliver a new, policy-oriented MPA curriculum and to carry out policy-relevant research. The Institute of Public Policy, which gained permanent leadership (Dr. James Scott) and two senior policy analysts (Dr. Jane Mosley and Dr. David Valentine), developed a range of programs and became fully operational. Faculty submitted proposals for extramural funding valued at more than \$4 million and received support totaling approximately \$2.67 million. A series of workshops, roundtables, and forums contributed to public dialogue about important policy issues facing Missouri. And, important, new international initiatives were undertaken, including links to people and institutions throughout the world. This Annual Report, organized around the goals identified in our strategic plan, provides highlights of faculty and staff accomplishments in research, teaching, and public service.

Strategic Goals and Accomplishments

- **Advancing Knowledge**

Scholarly research and the production of knowledge are central to the work of the Truman School. Across diverse areas of scholarship, our faculty, staff, and students make valuable contributions to theory and practice. In the 2001-2002 academic year, faculty published articles in leading journals, contributed to edited books, presented at national and international conferences, and carried out basic and applied studies. Several faculty members achieved honors: Professor Tom Johnson was elected a fellow of the Southern Regional Science Association, Professor Lilliard Richardson won the Winemiller Faculty Research Prize for outstanding application of statistical methodology, and Professor Guy Adams was elected Chair of the Section on Public Administration Research of the American Society for Public Administration. Dr. Adams continued to serve as co-editor-in-chief of the American Review of Public Administration and other Truman School faculty members served on editorial boards of the leading journals in public affairs. Additional faculty accomplishments in research and scholarship are listed below.

Selected Publications

Adams, Guy B. "The Mask of Administrative Evil: Remembering the Past, Forgetting the Present," in Remembering for the Future: The Holocaust in an Age of Genocides. (Co-authored with Danny L. Balfour)

Diamond, Michael A. "Adapting to Chaos and Complexity: Organizing Potential Space," in Rethinking Administrative Theory.

Fulcher, Christopher. "Increased Access to Soil Testing Databases Through the Worldwide Web: Opportunities and Issues," Communications in Soil Science and Plant Analysis, 33, 7&8, (2000): 1157-1171. (Co-authored with Peter Motavilli, John Lory, and Manjula Nelson).

Johnson, Thomas G. "The Rural Economy in a New Century," International Regional Science Review, 24:1, 2001: 21-37.

Poulos, Christine. "Treating Open Space as an Urban Amenity," Resource and Energy Economics, 24, 2002: 107-129. (Co-authored with V.K. Smith and H. Kim.

Richardson, Lilliard E. "Who is Early Voting? An Individual Level Examination," The Social Science Journal, 38, 2001: 381-392. (Co-authored with Grant W. Neeley)

Richardson, Lilliard E. "Public Confidence in the Leaders of Governmental Institutions," in What Is It About Government That Americans Dislike?, (Co-authored with David J. Houston and Sissie Hadjiharalambous)

Scott, James K. "Building a Knowledge Infrastructure for Learning Communities," The Electronic Journal of Information Systems in Developing Countries, 4, 2001.

Selected Presentations

Adams, Guy B. "Toward a Democratic Theory for Community Informatics," presented at the International Conference of the Public Administration Theory Network, Leiden, The Netherlands. (Co-authored with Tom Johnson, Jim Scott, and Lisa Zanetti.)

Adams, Guy B. "Deliberative Governance: Lessons From Theory and Practice," presented at the American Society for Public Administration Annual Conference, Phoenix, Arizona. (Co-authored with Dana Baker, Thomas Johnson, Lilliard Richardson, James Scott, Barton Wechsler, and Lisa Zanetti.

Baker, Dana L. "Flat Federalism: Interagency Coordinating Councils," presented at the Association for Public Policy and Management Research Conference, Washington, D.C.

Baker, Dana L. "Evolving Educational Federalism: States' Reactions to the 1999 Federal IDEA Regulations," presented at the American Political Science Association Conference, San Francisco, California.

Diamond, Michael A. "Beyond Organizational Defenses," presented at the INSEAD-HEC Diploma Program in Coaching and Organizational Change, Paris, France.

Fulcher, Christopher L. "Internet-based Tools for Local Governance: A U.S. Perspective on the Impact of Citizen Participation in the Decision Making Process," presented at the Korean Association of Public Administration Conference, Seoul, Korea.

Poulos, Christine. "Transparency and Takings: An Application of the Regression Discontinuity Method," presented to National Bureau of Economic Research Environmental Working Group, Boston, Massachusetts.

Richardson, Lilliard E. "Drinking and Driving in America: Policy Perceptions and Preferences of Target Groups," presented at the Midwest Political Science Association, Chicago, Illinois.

Scott, James K. "Building Learning Communities: Insights on Public Involvement in Local Governance in Ireland and Missouri," presented at the American Society for Public Administration Annual Conference, Phoenix, Arizona.

Scott, James K. "The Regional Impacts of Further and Higher Education: A Collaborative Approach," presented at the Southern Regional Science Association, Austin, Texas.

Zanetti, Lisa A. "The Voluptuous Organization," presented at the Critical Management Studies Conference, Manchester, England.

Contracts and Grants

Baker, Dana and Lilliard E. Richardson. "Coordinated Community Responses for Enforcement of Protection Orders." Office of State Courts Administrator. (Funded—\$78,000)

Baker, Dana. "The History of Disability Policy in Canada, the United States, and Mexico Summer Institute." National Endowment for the Humanities. (Submitted—\$143,107)

Baker, Dana and Christine Poulos. "An Exploration of the Influence of Family Members With Disabilities on Intrahousehold Resource Allocation." Association for Public Policy Analysis and Management. (Submitted—\$19,847)

Bishop, Sheilah W. "WIC Funding Analysis." Missouri Department of Health. (Not Funded—\$133,962)

Diamond, Michael A. "Organizational Diagnosis and Intervention," Missouri Division of Family Services. (Funded—\$40,000)

Diamond, Michael A. "Organizational Diagnosis and Intervention." College of Health Professions, University of Florida. (Funded—\$51,000)

Fluharty, Charles W. "Rural Policy Research Institute Core Grant." USDA CREES. (Funded—\$972,776)

Fulcher, Chris. "Source Water Inventory Project." Missouri Department of Natural Resources. (Funded—\$147,054)

Fulcher, Chris. "Vulnerability Assessment of Missouri Drinking Water to Chemical Contamination." Missouri Department of Natural Resources. (Funded—\$128,219)

Fulcher, Chris. "Soil Map Digitization Project." Missouri Department of Natural Resources. (Funded—\$226,850)

Fulcher, Chris. "Spatial Analyses of STD Interventions for Public Safety." Subcontract with Bowling Green State University. (Submitted—\$49,380)

Fulcher, Chris. "Synergy II." Raytheon Corporation. (Funded—\$686,542)

Johnson, Thomas G. "Land-Use/Fiscal Policy Analysis." Missouri Department of Conservation. (Funded—\$14,000)

Johnson, Thomas G. "Developing Biopower Decision Tools for America's Rural Electric Cooperatives." Southern States Energy Board. (Funded—\$102,375)

Mosley, Jane. "Child Care Policy Research." Missouri Department of Social Services. (Submitted—\$246,789)

Poulos, Christine. "The Influence of Children With Disabilities on Intrahousehold Resource Allocation." Smith Richardson Foundation. (Submitted—\$59,995)

Poulos, Christine. "Adolescent Asthma and Ozone Pollution: When Do Adolescents Become Adults?" U.S. Environmental Protection Agency. (Submitted—\$115,869)

Richardson, Lilliard E. "Overcoming Language Barriers in Courts: A Study of the Effectiveness of Language Line in Rural Courts." Office of State Court Administrator. (Not Funded—\$20,816)

Richardson, Lilliard E. "Research and Analysis for the Missouri Department of Corrections." (Not Funded—\$48,655)

Richardson, Lilliard E. "Best Practices in Motorcyclist Education and Licensing." National Highway Safety Administration. (Submitted—\$253,000)

Richardson, Lilliard E. "Interim Planning Activities for a Future Strategic Highway Research Program." National Cooperative Highway Research Program. (Submitted—\$250,000)

Sampson, Charles L. "Heartland Alliance for Minority Participation." National Science Foundation. (Funded—\$49,500)

Sampson, Charles L. "Louis Stokes Missouri Alliance for Minority Participation." National Science Foundation. (Funded—\$245,796)

Scott, James K. "The Role of the EU in Globalization of International Conflict Resolution." The MU European Union Center. (Funded—\$4,000)

Scott, James K. "The Open World Program: A Program on Russian Women as Leaders." The National Peace Foundation. (Funded—\$6,500)

Wechsler, Barton. "Policy Case Study for Youth Development." Ewing Marion Kauffman Foundation. (\$6,164)

Wechsler, Barton. "Lead Bridges and Structures in Missouri." SCOPe Project of the National Association of Schools of Public Affairs. (\$10,000)

Wechsler, Barton. "Transition in a Time of Crisis." University of Missouri-Columbia Research Board. (\$3,946)

- **Informing Governance and Public Policy**

Public policy programs are central to the mission of the Truman School. Through our centers and institutes, faculty conduct applied policy research, offer leadership training courses for government officials, inform policy makers, and support community planning and decision making. Working with colleagues from four MU schools and colleges, TSPA helped to establish the Health Policy Research Council, which provides policy relevant information to elected and appointed officials. TSPA activities informing governance and public policy also include:

Baker, Dana L. "Reacting to Recession: Budget Actions in Selected States," Policy-in-Brief. Columbia, Missouri: Institute of Public Policy. (Co-authored with Lilliard Richardson and David Valentine)

Bishop, Sheilah. "Results of Welfare Reform in Missouri," Policy Notes. Columbia, Missouri: Institute of Public Policy.

Cheshier, Debra. "Lobbyists and the Lobbying Process" Policy Roundtable. Columbia, Missouri: Institute of Public Policy.

Cheshier, Debra. "Women in Public Policy," Policy Roundtable. Columbia, Missouri: Institute of Public Policy.

Cheshier, Debra and Shannon Stokes. "Missouri's Aging Population," Policy-in-Brief. Columbia, Missouri: Institute of Public Policy.

Diamond, Michael A. "Conflict Resolution Workshops" for the University of Houston, Office of the President, Deans and Associate Deans, and Chairs.

Richardson, Lilliard E. "Outsourcing of Functions of State Government," Policy-in-Brief. Columbia, Missouri: Institute of Public Policy.

Scott, James K. "Legislative Health Policy Briefings." (In collaboration with MU Health Policy Research Council)

- **Educating for Ethical Leadership**

Education for ethical leadership in public service is a key part of TSPA's mission, encompassing professional development and continuing education, graduate certificates, and advanced degrees. During the past year, the School implemented a revised MPA curriculum and developed graduate certificates designed to prepare for careers in a new public service. Non-credit leadership development courses and other continuing education activities were also developed. The Municipal Leadership Program is designed to enhance the leadership skills of Missouri's municipal officials and to help them prepare for the opportunities and challenges of the 21st Century. Planning is underway for other programs, including a Legislative Academy that will serve newly elected Missouri legislators and a Leadership Enhancement Program for fire and rescue service executives.

We admitted our first class to the new MPA program both in Columbia and Jefferson City. While enrollment held steady in our off-campus program, we experienced growth in the number of full-time students admitted on-campus. As measured by grades, test scores, and other indicators, the new class was truly outstanding.

- **Fostering Democratic Discourse**

The Truman School provides opportunities for policy makers, community members, scholars, and students to engage issues of public affairs and public policy. Community forums, lectures, and other civic events facilitate public dialogue. In one important initiative, TSPA and KMOX – Radio (St. Louis) collaborated to present several public policy forums bringing discussion of critical state issues KMOX listeners. As shown below, the Truman School has offered lectures by a distinguished group of visiting scholars.

Bane, Mary Jo. "Faith-Based Organizations and Public Obligations to the Poor." (Monroe-Paine Lecture in Public Affairs)

Light, Paul. "Government's Greatest Achievements of the Past 50 Years." (Monroe-Paine Lecture in Public Affairs)

Menarchik, Doug. "Terrorism as War and the War on Terrorism." (Co-sponsored by the Truman Presidential Library)

Rich, Robert F. "Federalism at a Crossroads: The Case of Health Care." (Monroe-Paine Lecture in Public Affairs)

Wilson, James Q. "Crime and Public Policy." (Monroe-Paine Lecture in Public Affairs)

- **Building International Initiatives**

International activities have been a strategic priority for the School, leading to a number of new initiatives. Jim Scott and Tom Johnson were co-PIs for the EU Center at MU. The School hosted a delegation of 12 Russian women who were participating in the “Women as Leaders” program sponsored by the Library of Congress and the National Peace Foundation. We have also had international visitors from Korea, the Netherlands, and Australia, as well as the 2002 RUPRI fellow, Professor John Bryden, who is the Joint Director of The Arkleton Centre for Rural Development Research, and Chair of Human Geography, University of Aberdeen, Scotland. Several faculty members (Adams, Johnson, Scott, and Zanetti) helped initiate an International Study Group on Deliberative Governance, with colleagues from the Netherlands, Denmark, Ireland, as well as the United States. The Study Group has collaborated on research papers presented at the American Political Science Association and American Society for Public Administration national conferences this year. And, the Truman School continues to serve as liaison for the National Academy of Public Administration, the National Association of School of Public Affairs/Administration and the American Society for Public Administration’s linkage to the European Group of Public Administration.

Professor Jim Scott, working with colleagues at the Ceifin Institute in Ireland, developed a proposal to appoint the Hon. John Hume (MP, MPE) and Pat Hume to four-year terms as Distinguished Professors of Global Leadership and Conflict Resolution at the University of Missouri-Columbia. We are extraordinarily pleased and excited that the Humes have accepted this offer and will begin their appointments this year. While in residence at MU, they will lead seminars for honors students, meet with key leaders in the public, private, and non-profit sectors, and give talks on globalization and conflict resolution. The program is a partnership of the Truman School, the Law School, the School of Journalism, the EU Center, and the Office of the Chancellor.



Harry S Truman
School of Public Affairs
University of Missouri-Columbia
105 Middlebush Hall
Columbia, MO 65211-6100
